

## **WELCOME TO THE PGG Wrightson Limited Annual Shareholders Meeting**

Christchurch 2015

## Agenda

- Introductions
- Formalities
- Chairman's address
- The year in review
- Update on our strategy
- Outlook for this year
- Questions & discussions
- Resolutions & poll

# Board of Directors



Alan Lai Chairman



Trevor Burt Deputy Chairman



Bruce Irvine Independent Director



John Nichol Independent Director



Ronald Seah Independent Director



WK Tsang



Kean Seng U

### On stage today

Chairmen



Alan Lai Chairman

#### Management



Trevor Burt Deputy Chairman



Mark Dewdney Chief Executive Officer



Peter Scott Chief Financial Officer



Julian Daly GM Strategy & Corporate Affairs

### Other management team members in attendance today



Stephen Guerin GM Retail



John McKenzie GGM Seed & Grain



Peter Newbold GM Real Estate



Chris Adam Regional Manager, Canterbury

## **Formalities**

- Notice of Meeting
- Minutes
- Proxies
- Annual Financial Statements





### Chairman's address Alan Lai

# Results show sustained momentum in challenging times







### The year in review Mark Dewdney

### **Operating EBITDA Reconciliation**

(\$m)	Jun-2015	Jun-2014
Profit/(loss) for the period (GAAP, commonly referred to as Net Profit after Tax)	32.8	42.3
Deduct Profit from discontinued operations (net of income tax)	(0.1)	(0.9)
Add Income tax expense	16.2	8.5
Add Net interest and finance costs	10.8	7.9
Add Depreciation and amortisation expense	7.9	11.2
EBITDA	67.5	69.0
Add Fair value adjustments expense / (income)	0.0	(1.3)
Add Non-operating items expense / (income)	2.1	(6.4)
Operating EBITDA including earnings of associates	69.6	61.3
Deduct Equity accounted earnings of associates	0.2	(2.5)
Operating EBITDA excluding earnings of associates	69.5	58.7

#### PGG WRIGHTSON SNAPSHOT

#### New/refreshed

Retail premises in Kaikohe, Pukekohe, Katikati, Stratford, Eketahuna, Murchison, Temuka, and Water premises in Cromwell and Real Estate in Te Anau

#### Announcement of the acquisition of a 50% interest in

Agrocentro, a marketleading rural servicing business in Uruguay

Agritrade appointed as the exc|usive distributor of agricultural quantities of Roundup<sup>®</sup> in New Zealand

#### Agritrade grows<sub>its</sub>

wholesale distribution portfolio of products within New Zealand Major IT systems UDGTade project completed (Enterprise Resource Planning) Roll-Out of "Blue Note" customer relationship management system to Retail Field Representatives

CONSTRUCTION begins on logistics centre in Montevideo, Uruguay

PGG Wrightson Seeds acquires the business of Grainland Moree Pty Ltd in northwest New South Wales, Australia

PGG Wrightson Water acquires the Advanced Irrigation Systems business, Strengthening its position in turf irrigation

#### New IT system implemented in

Real Estate to help agents operate more effectively Term of the New Zealand syndicated bank facilities extended at lower pricing

PGG Wrightson Ashburton Rural Supplies store WINS INTERNATIONAL Environmental Respect Award for stewardship for the supply of inputs for safe and effective crop production

All New Zealand COCTS received specialist Health

& Safety training

during the year

Launch of refreshed corporate website at www. pggwrightson.co.nz with the introduction of a customer online accounts section New export Sales of merino wool to leading Japanese suit maker, Konaka, and specialist USA sock maker, Point6

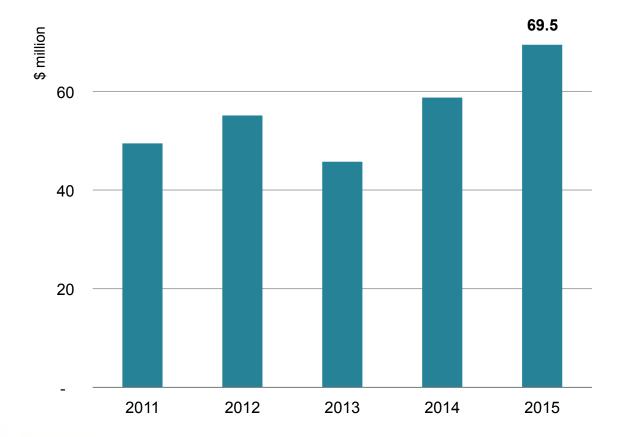
#### Refreshed look to the financial statements to

improve disclosure effectiveness

### **Group Operating EBITDA**

(excluding earnings of associates)



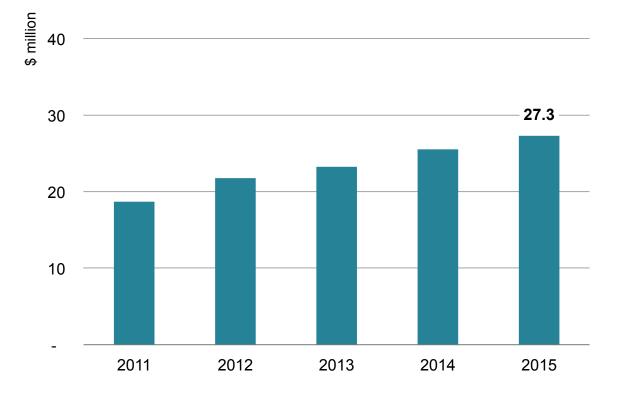


#### Earnings grew another 18% over the year despite tougher market conditions

• Further evidence that the investment in people, infrastructure and products is leading to improved financial performance

## Retail Operating EBITDA

(excluding earnings of associates)



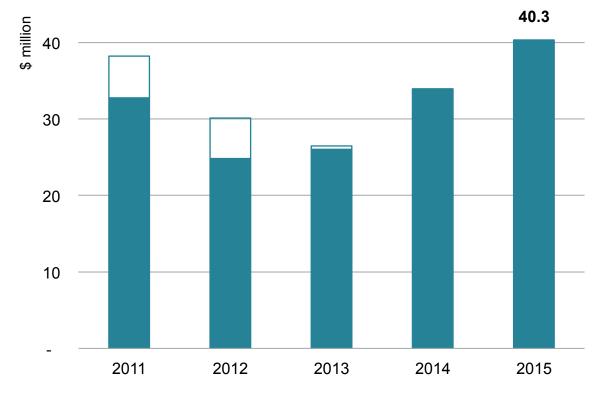
 Earnings grew another 7% over the year

ZOLVIX

- Improved technical expertise
- Improved customer service skills
- Improved logistics systems
  - ⇒ improved customer experience

## Seed & Grain Operating EBITDA

(excluding earnings of associates)



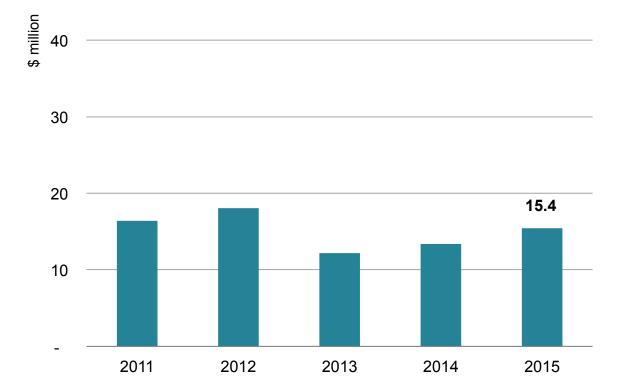
## • Earnings grew another 19% over the year

- Strong NZ sales growth of fodder beet and proprietary herbs and legumes
- Reconfigured Australian business delivering

## Livestock Operating EBITDA

(excluding earnings of associates)



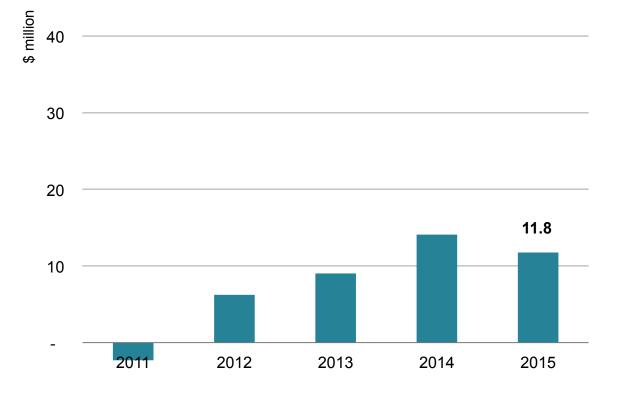


- Earnings grew another 15% over the year
- Strong market for beef cattle offset weak market for dairy cattle
- Two export shipments completed

### **Other Rural Services Operating EBITDA**

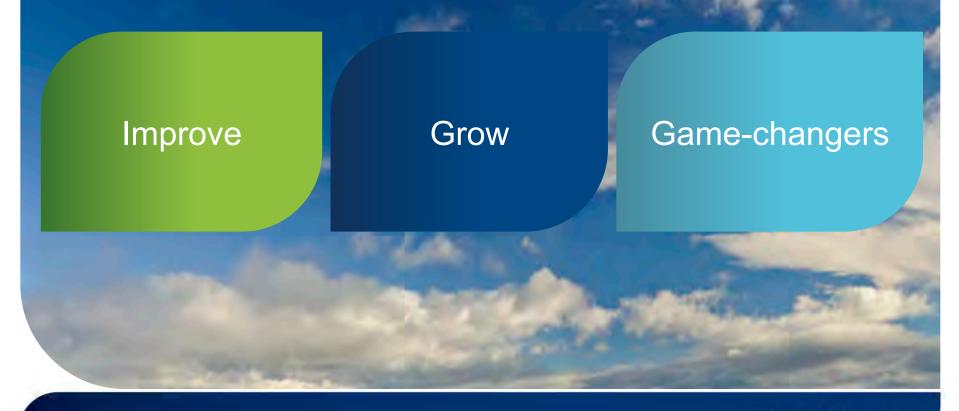
(excluding earnings of associates)

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- Real Estate earnings down year on year due to lower market volumes
- Water and Wool earnings in line with previous year

# Update on our strategy



### Improve



#### Complete

- Redevelopment of <u>www.pggwrightson.co.nz</u>
- Refinement of our Real Estate sales management structure and <u>www.pggwre.co.nz</u>
- Tablets and apps with Retail field reps
- Several major back office IT system upgrades
- Regional Leadership Programme launched

#### In progress

- Enhancement of our Customer Relationship Management systems
- ⇒ Customer statement improvement project
- ⇒ Systems and processes improvement in Water
- ⇒ Tablets and apps with Livestock reps
- ⇒ Retail store refresh
- ⇒ Corporate cost allocation project
- ➡ Health & Safety



# Dairy



# **South America**

Grow



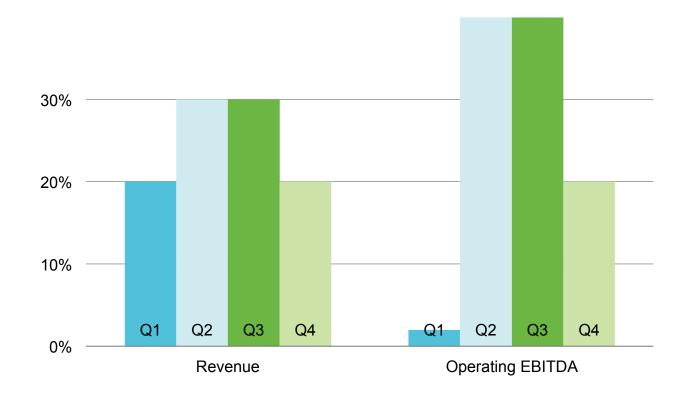
## Water



# Agritrade



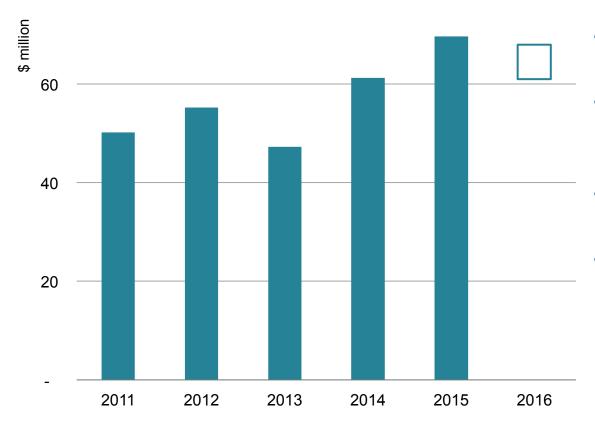
## Typical seasonality of financial results (indicative only)



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#### **Group Operating EBITDA** (including earnings of associates, guidance range)





- FY16 guidance range of \$61m to \$67m
- Dairy sector confidence still a headwind for FY16
- Signs are positive for a recovery in FY17
- Weather and commodity prices key drivers of uncertainty

## **Questions and discussion**

Please wait for the microphone before addressing the room.

## **Business of the Meeting**

Item I	Addresses by the Chairman and the CEO	Complete
Item II	Consider the re-election of Ronald Seah as Director	
Item III	Consider the re-election of Kean Seng U as Director	
Item IV	Consider the election of WK Tsang as Director	
Item V	Note the reappointment of KPMG as auditor and authorise the Directors to fix the auditor's remuneration	
Item VI	General business	



## Item III: Lim Siang (Ronald) Seah

- Joined the Board in December 2012.
- Singaporean with a background in banking and funds management, including serving as Chairman of AIG Global Investment Corporation (Singapore) Limited until 2005.
- Currently serving as independent non-executive director of a number of listed Singaporean companies including:
  - Yanlord Land Group Limited (where he is Chairman of the Audit Committee),
  - Global Investments Limited (where he is Chairman of the Remuneration Committee),
  - M&C Reit Management Limited,
  - M&C Business Trust Management Limited (where he is Chairman of the Risk Management Committee), and
  - Telechoice International Limited.
- Holds a Bachelor of Social Science Degree with Honours in Economics.
- An Independent Director.



### Item III: Kean Seng U

- Joined the Board in December 2012.
- Head of Corporate and Legal Affairs for Agria Corporation.
- Currently serving as independent director of a number of listed companies.
- Received a Bachelor of Laws (Honours) degree and a B.Ec degree in Economics and Accounting from Monash University (Australia).
- He is a Barrister and Solicitor, Supreme Court of Victoria, Australia; Advocate and Solicitor, Supreme Court of Singapore and Solicitor of England and Wales.



### Item IV: Wah Kwong (WK) Tsang

- Appointed to the Board by the Directors since last year's annual meeting. As such, and in accordance with NZX listing rules, WK retires and offers himself for election.
- Former partner of the Hong Kong and China firm of PriceWaterhouseCoopers.
- Independent Director of Agria Corporation and the Chairman of its Audit Committee, the Chairman of its Compensation Committee and a member of its Nomination Committee.
- Currently serving as independent director of a number of listed Hong Kong companies including:
  - China Animation Characters Company Limited,
  - China Merchant China Direct Investments Limited,
  - PanAsialum Holdings Company Limited,
  - Sihuan Pharmaceutical Holdings Group Ltd, and
  - TK Group (Holdings) Limited.

## Item V: Auditors' remuneration

 Note the reappointment of KPMG as auditor and authorise the Directors to fix the auditor's remuneration.

## Item VI: General business



# Thank you

